# ANNUAL PROGRESS REPORT<sup>1</sup> YEAR 2020



## A. BASIC INFORMATION

Project ID / Output ID	00121742 / 00127818	Reporting Date:	2/16/2021
Full Title:	Enhancing Human Security in the Philippines by Addressin	g the Socioeconomic Impact of Covid-19 in the Philippin	es
Start Date:	6/22/2020	Completion Date (and approved extension, if any):	3/31/2021 (Extension requested until September 2021, pending approval)
Total Project Fund	\$2,489,143.00	Annual Project Fund:	USD \$1,363,195.00
(and fund revisions, if any):		AWP Budget (2020)	
Implementing Partner:	UNDP		
Donor/s:	Government of Japan		
Responsible Parties:	N/A		
	infected people. Strong macro-economic fundamentals may billion is being implemented to provide additional cash tran are being assisted with an additional USD 1 billion. Credit, being delivered.  Significant challenges however remain. GDP will contract si economic recovery in the out years remains unclear at this health system. Informal laborers, traders and small farmers seen their incomes disappear. Domestic violence has risen options are limited with huge demands on global supply, ar largely manual system will constrain timely and transparent anti-government narratives. Loss of faith in the new Bangs COVID 19 response could destabilize the ongoing transition.  In consultation and partnership with key National Governmalims to provide a program of strategic support to help the P future crises and a potential new normal.	sfers to 18 million affected families, and 3.5 million employ relief supplies and food aid has helped some low-incoming gnificantly and may be less than 1% and possibly in negation point. A significant uptick in cases is still possible across of a face a catastrophic impact as local value chains are districted in certain quarantined communities. Access to medical set and the flow of essential supplies is severely tested. Cash part disbursements. Violent extremists in southern Philippines amoro Autonomous Region in Muslim Mindanao (BARM).  ent Agencies (DICT, NEDA, DILG, DOH), MINDA and the Region in Agencies (DICT, NEDA, DILG, DOH), MINDA and the Region in Muslim Mindanao (BARM).	yees of small-and-medium-enterprises e communities. Medical equipment is rive figures for 2020, and the nature of the country placing huge stress on the upted. Day and contract workers have ervices has been uneven. Procurement ayments to the most in need through a less are already using the crisis to create (IM) Government due to an ineffective regional Government of BARMM, UNDP
Target Group	National and local government units and civil society organ women, faith-based leaders	izations working on response and recovery efforts, conflic	t-affected communities, youth,

<sup>&</sup>lt;sup>1</sup> UNDP CO Template for project Annual Progress Reporting; Updated: September 2018. Deadlines: Draft APR due November 30<sup>th</sup> and Final APR due January 6<sup>th</sup> of the following year.

### B. INDICATIVE/EMERGING RESULTS OF THE PROJECT and LESSONS LEARNED

B.1 CPD Outcome alignment	1: The most marginalized, vulnerable, and at-risk people and groups benefit from inclusive and quality services and live in a supportive environment wherein their nutrition, food security, and health are ensured/protected.
B.2 CPD Output indicator alignment [Choose between 1-3 applicable indicators]	1.1.1 Number of UNDP-assisted LGUs with geographically isolated and disadvantaged (GID) communities having development plans and budgets integrating the SDGs [IRRF 1.1.1.1] 1.2.1 Number of UNDP-assisted NGAs and LGUs implementinbg reforms and innovations for delivery and monitoring of services, public finance management, or public procurement. 2.1.1 Number of UNDP-assisted LGUs with risk-informed development and investment plans, integrating solutions for disaster risk reduction (DRR) and climate change adaptation and mitigation [IRRF 2.3.1.1]

- The Department of Health (DOH) and Interagency Task Force on Covid-19 (IATF) continuously assisted and capacitated on data management for Covid-19, through UNDP Philippines' Pintig Lab, in which efforts have been contributing to the national policy direction for Covid-19 response and recovery. Through the Pintig Lab, a network of experts building data systems and providing technical advice on data management and governance, UNDP helps ensure that the COVID-19 data collection is properly monitored and checked to produce timely and quality data analysis. UNDP has also capacitated the DOH team to maintain the data platform and to also add features continuously to the platform to show updates on health and socioeconomic indicators
- Bangsamoro Regional Recovery Plan (BRRP) 2020-2022 formulated, for final review and approval and launching, target by March 2021. Technical assistance was provided to the
  Bangsamoro Planning and Development Authority (BPDA) for the drafting of the BRRP following a series of consultative workshops and writeshops with various stakeholders. The BRRP
  shall be subject to the approval of the Bangsamoro Interagency Task Force (BIATF) on Covid-19 and the BARMM Chief Minister.
- The Ministry of the Interior and Local Government in BARMM, as well as local planning and development and DRRM officers across provinces in the BARMM region have been capacitated on post-pandemic/post-disaster recovery and rehabilitation planning. A series of webinars were conducted over a period of one month, attracting over 300 participants in total. Through the webinar, UNDP was able to contribute to improving participants' understanding and knowledge of Post-Disaster/Pandemic Recovery and Rehabilitation Framework, and familiarizing/refreshing participants on the process and content of a Post-Disaster/Pandemic Recovery and Rehabilitation Plan. UNDP was also able to assist MILG in identifying common areas needing further capacity development interventions or technical assistance to enable the preparation of a Post-Disaster/Pandemic Recovery and Rehabilitation Plan. Following the series of webinars, local government units selected by the MILG were provided with in-person workshops to help in their formulation of their recovery plans. The first leg conducted for Marawi City and the Provincial Office of Lanao del Sur was conducted last February 8-12 in Cagayan de Oro.
- UNDP has also completed the conduct of the rapid socioeconomic impact assessment (SEIA) of COVID-19 in BARMM; results of which have been presented by the research teams to the Bangsamoro Planning and Development Authority (BPDA). Results from the SEIA will also be used as reference in the finalization of the BRRP and LGU Recovery Plans, and will also feed into the updating of the Mindanao Peace and Development Framework. The final BARMM SEIA report will be formally launched in March 2021.
- Project implementation had been delayed due to a number of factors beyond the control of UNDP. Unanticipated changes in national policies governing data-sharing and use, as well as reorganizations in key partner government agencies such as the Department of Health (DOH) and Interagency Task Force on Covid-19 (IATF) affected the Project's work on data tech, visualization and analysis platforms which have been established and operationalized through the Project to inform the DOH's and IATF's national policy direction for COVID-19 response and recovery. Initiatives in the Bangsamoro Autonomous Region in Muslim Mindanao (BARMM) which span across the major outputs and components of the Project have also been affected by the requested extension for the Bangsamoro Transition period by the BTA, which required the urgent attention of members of the BARMM leadership.

### **B.3 SP Output Alignment**

SP Output Indicator 1.3.1: National capacities and evidence-based assessment and planning tools enable gender-responsive and risk-informed development investments, including for response to and recovery from crisis

### B.4 Top three key results achieved in 2020

- Continued operationalization of the Pintig Lab increasing the capacity of the DOH/IATF relative to data management for Covid-19, efforts of which have been contributing to the national policy direction for Covid-19 response and recovery.
- Around 300 staff from the MILG, as well as planning and development officers / DRRM officers from various municipalities/local government units (LGUs) across the 5 provinces in BARMM (Maguindanao, Lanao del Sur, Basilan, Sulu, and Tawi-Tawi) capacitated on post-pandemic/post-disaster LGU Recovery and Rehabilitation Planning, in time for their preparation of their LGU Recovery Plans. Further, support has been provided to the Bangsamoro Planning and Development Authority for the formulation of the Bangsamoro Regional Recovery Plan (BRRP) 2020-2022; initial draft of which has been completed in 2020.
- Completion of the socioeconomic impact assessment in the BARMM, findings of which have been initially presented and shared with the Bangsamoro Planning and Development Authority (BPDA)

### **B.5 Lessons learned and ways forward**

#### Lessons learned

- To integrate our work and capacities, clearer internal/ institutional arrangements at the technical and operational level are required
- Business processes should hasten rather than delay the Teams from taking full advantage of their network of partners (especially community-based organizations) in BARMM
- Impact and sustainability may be enhanced through a more cohesive strategy / focus across the components

### Ways forward

- A no cost extension will be requested in consideration of the timelines for implementation, challenges on the ground and current delays
- To prevent further delay, all funds will be targeted to be committed or obligated by 31 March 2021, for implementation until 30 June 2021; with closure activities to be implemented until 30 September 2021 (This is based on the NCE request sent to the Embassy of Japan in the Philippines)
- The relevant teams shall continue to engage and coordinate with its partners from government, private sector, and civil society to address bottlenecks, move key activities forward for quickly and efficiently, and effect contingency plans where necessary.

### C. TECHNICAL ACCOMPLISHMENTS

Annex A (Interim Progress Report/Briefer – June to September) and Annex B (Interim Progress Report/Briefer – October to December) attached

### **EXPECTED OUTPUTS**

Output 2.12 Capacities of relevant government agencies build for integrated crisis management and response

#### **OUTPUT NARRATIVE**

Guidance: Highlight results achieved from outputs below. If the result for output indictors are not met /achieved, please explain the probable reasons behind this result. [1,500 characters]

Output 2.1.1 Support to the Establishment of the Pintig Lab and data tech and visualization platforms:

- UNDP, through its Pintig Lab, continues to provide technical assistance to the Department of Health (DOH) in their data management for COVID-19. UNDP helps ensure that the COVID-19 data collection is properly monitored and checked to produce timely and quality data analysis. UNDP is also capacitating the DOH team to maintain the data platform and to also continuously add features to the platform to show updates on health and socioeconomic indicators. These efforts have been contributing to the national policy direction for COVID-19 response and recovery. The Pintig Lab will also be replicated in the Bangsamoro Region, through the Kedu Lab also supported under this Project.
- UNDP is also localizing the "Enhanced Manufacturing of Protective Wear and Equipment for Covid-19 Response in the Philippines" (EMPOWER PH) Platform, an initiative undertaken with the Department of Trade and Industry in Metro Manila, to the Bangsamoro context through the EMPOWER BARMM initiative. EMPOWER BARMM aims to support the region's COVID-19 response efforts through strengthening local supply chains for medical and non-medical use supplies that are critical to ensure protection of healthcare frontliners and the general population against infection. Following the finalization of the workplan, a team of consultants have already been onboarded. Full blown implementation of the two work streams Pilot onboarding into the Empower PH Platform and Knowledge Transfer and Rapid assessment of the local supply chain dynamics will be implemented in 2021.

Output 2.1.2 Support to Enhancing BARMM LGU capacities for crisis management:

- Support provided to the BPDA pertains to technical assistance in the formulation of the Bangsamoro Regional Recovery Plan 2020-2022, in which the full report has been submitted last December 2020, for review, finalization and launching by March 2021. The BRRP 2020-2022 shall be subject to the approval of the Bangsamoro Interagency Task Force on Covid-19 and the BARMM Chief Minister.
- Support provided to the MILG included a series of webinars on post-disaster/post-pandemic recovery and rehabilitation planning conducted for MILG personnel as well as local planning and development and DRRM officers from the local government units (LGUs) in BARMM. The webinar series conducted throughout November 2020 attracted a total of 300 participants. Through the webinar, UNDP was able to contribute to improving participants' understanding and knowledge of Post-Disaster/Pandemic Recovery and Rehabilitation Framework, and familiarizing/refreshing participants on the process and content of a Post-Disaster/Pandemic Recovery and Rehabilitation Plan. UNDP was also able to assist MILG in identifying common areas needing further capacity development interventions or technical assistance to enable the preparation of a Post-Disaster/Pandemic Recovery and Rehabilitation Plan.
- UNDP is also providing assistance to various peace and normalization mechanisms to deal with Covid-19 and adapt their work to the new normal brought about by the pandemic. Two teams (30 members each) of Joint Peace and Security Teams (JPSTs) composed of contingents from the Armed Forces of the Philippines, Philippine National Police, and Bangsamoro Islamic Armed Forces of the Moro Islamic Liberation Front (BIAF-MILF) were provided with an orientation on Covid-19 preventive measures and protocols during their Refresher Course Training conducted in December 2020 after their ceremonial activation.
- Direct support is also being provided to vulnerable communities in the Bangsamoro through procurement of needed supplies and equipment that will assist in their recovery from the Covid-19 pandemic, including the procurement of a tractor, including farming implements, to be turned over to the returning internally displaced persons (IDP) community in Patikul, Sulu; as well as distribution of hygiene kits to 44 masjids across Maguindanao, Marawi, Zamboanga, and Island Provinces in 2020, in partnership with Faith-Based Leaders (MAHIR Foundation, United Imams of the Philippines, and the Regional Darul-Ifta-BARMM).

Project Output Indicator/s <sup>3</sup>		Baseline	Annual Result <sup>4</sup>	Annual Target (Annual)	Cumulative Result (from Start Year)	Cumulative Target (from Start Year)	End-of-Project Target
					Start year: 2020	Start year: 2020	End year: 2021
2.1.1 No. of Government Agencies or units supported in the establishment of data tech and visualization platforms	2019	0	2 (DOH and IATF)	1	2	2	2
2.1.2a No. of Government Agencies or Units supported in crisis management and protecting vulnerable groups	2019	0	7 (BPDA, MILG, and PLGUs of Maguindanao, Lanao del Sur, Basilan, Sulu, and Tawi-Tawi)	1	7	2	2

<sup>&</sup>lt;sup>2</sup> The Project only contributes to Outputs 2 and 3 of the UNDP Global Covid-19 Offer.

<sup>&</sup>lt;sup>3</sup> Please ensure consistency with ProDoc and AWP indicators.

<sup>&</sup>lt;sup>4</sup> Use traffic light to indicate progress vis-à-vis annual output targets in AWP: Green (Completed), Yellow (Ongoing), Red (Delayed/Not started). Data provided can be qualitative or quantitative based on the nature of the output indicator [UNDP PHL CO Data Clean-up Guidelines].

	2b Institutionalization (via an Executive Order or agency resolution) of the delivery unit and ital platform in BARMM  Physical Performance			Ongoing recruitment for the special delivery unit and ongoing recruitment recruitment de			cial delivery unit going recruitment ect coordinator for	Issuance of an EO or agency resolution of the delivery unit and digital platform in BARMM  Ongoing recruitment for the special delivery unit and ongoing recruitment for project coordinator for the Kedu Lab  Ongoing recruitment for the special delivery unit and ongoing recruitment for project coordinator for the Kedu Lab  Issuance of an EO or agency resolution of the delivery unit and digital platform in BARMM  BARMM  BARMM  BARMM
Activity/Sub-Activity Description	Activity Target <sup>5</sup> Accomplishment for the Year Status of Activity <sup>6</sup>			Planned Budget	Donor and Budget Code	Expenditure Expense + commitment + advances	Delivery Rate (cumulative expenditure/ planned budget) *100	REMARKS     Explain if expenditure and budget deviation exceeds 10%     Mention bottlenecks and plans to address them     Explain why activity indicator targets were not met
Activity 1 Operationalization of the Pintig Lab for NCR	Data from Pintig Lab and other established data tech and visualization platforms used by at least 2 government agencies to inform recovery planning	Continued assistance provided to the DOH and IATF in cleaning, organizing, visualizing data onto a management platform  • Data science firm contracted to work with DOH in automating and refining data governance processes  • Comprehensive transition plan, documentation and syllabus were developed for the DOH to maintain the Command-and-Control platform  • Additional features added to the FASSSTER platform to also include socioeconomic indicators, among others  • Another firm engaged to integrate contact-tracing systems into one platform (TanodKontra Covid app) and develop a module to strengthen the capacity of LGUs, DOH and other stakeholders to rollout TKC.  Inclusive Innovation Webinar Series:  • 2 webinars aimed at facilitating highlevel policy dialogue on inclusive innovation completed attracting over 200 participants each	Ongoing	\$352,76: 296,67: 13,51: 30,00: 9,47: 3,09: 20	72100 0 71400 0 71200 0 72800 0 72900	\$268,977 229,853 - 30,000 - 3,090 20 5,949 65	75.25%	Unutilized budget to be transferred to 2021 budget Plans for 2021 include:  Establishment and strengthening of visualization platforms (such as the Ai4Gov and FASSSTER visualization platform), which is expected to be completed by April 2021;  Customization of the modeling platform on the socioeconomic condition / food security, with data scientists to be onboarded by March. They will provide their inception report. Succeeding deliverables will be covered under a different funding source.  Production of data driven policy recommendations;  Upgrading of the citizen reporting tool, wherein a firm will be engaged by the 3rd week of March, and key deliverable under the Project will be the inception report. Other deliverables will be covered through other funding sources  Conduct of policy research on inclusive innovation
Activity 2 Setting up of the Enhanced Local Manufacturing Platform in BARMM		Concept note and workplan finalized     Team of local consultants onboarded     Social preparation activities initiated through coordination with relevant BARMM agencies	Ongoing	\$ <b>80,40</b> 0 59,800 600 20,000	71300 72300	70,263 50,499 -45 13,274 45 6,490		<ul> <li>Unutilized budget to be transferred to 2021 budget</li> <li>Full implementation of the EMPOWER BARMM initiative to be done in 2021; includes 2 workstreams:         <ul> <li>Pilot onboarding of 5-7 organized sewing groups into the EMPOWEI PH Platform and Technical Knowledge Transfer</li> <li>Rapid assessment of local supply chain dynamics</li> </ul> </li> </ul>

<sup>&</sup>lt;sup>5</sup> Specify units, e.g., number of trainings, number of participants, number of representations, etc. <sup>6</sup> Use traffic light to indicate progress vis-à-vis timelines assigned for planned activities.

Activity 3 Set-up of the Kedu Lab Platform for BARMM	Same data science firm contracted under Activity 1 to also provide support in laying the foundations of same platform in BARMM	200,626 200,626 178,075 4,599 17,952	JPN: 00141 72100 72800 71300	\$194,405 178,075 - 16,330	96.90%	<ul> <li>Unutilized budget to be transferred to 2021 budget</li> <li>Recruitment for program coordinator still ongoing</li> </ul>						
2.1.2. Support to enhancing BARMM LGU capacities for crisis management												
Activity 4 Establishment of Programme Monitoring and Implementation Unit for the BARMM Office of the Interim Chief Minister	Recruitment for local consultants to form the strategic planning unit or SPU ongoing  Ongoing	\$18,000 18,000	JPN: 00141 71300 71200	<u>\$23,040</u> - 23,040	128%	Expense still within overall budget for the activity. Excess to be offset from planned 2021 budget.						
Activity 5 Support for post Covid19 recovery plan for BARMM/LGUs  At least 2 government agencies	Initial draft of the Bangsamoro     Regional Recovery Plan 2020-2022     formulated and submitted for review     Webinar series on post-pandemic/     post-disaster recovery and     rehabilitation planning conducted for     MILG and BARMM LGU personnel.		JPN: 00141 71300	<u><b>\$41,243</b></u> 41,243	100.05%	<ul> <li>Expense still within overall budget for the activity. Excess to be offset from planned 2021 budget.</li> <li>Next steps to be implemented in 2021 include the in-person workshops for the 5 pilot LGUs identified by the MILG to be provided with direct technical assistance in their formulation of their LGU recovery plans, and development of toolkits for resilient recovery planning for BARMM LGUs. Additionally, the recovery planning consultants shall also work with MILG in the development of policy guidelines for LGU recovery and resilience planning as well as in initiatives on cascading the BARMM Regional Recovery Plan to the LGUs.</li> </ul>						
Activity 6 Development of Community Resilience Plans  strengthened in terms of crisis management capabilities though the establishment of a programme monitoring and implementation	Planning and coordination meetings with MILG conducted for the finalization and pilot testing of the Convergence Framework for Bangsamoro Community Resilience (BARMM CORE) and its subsequent translation to a regional action plan.  Ongoingoing	7,400 280 310 5,400	JPN: 00141 75700 71300 72500 71600	\$2,546 - - - 2,546	19.01%	<ul> <li>Unutilized budget to be transferred to 2021 budget</li> <li>Capacity building exercises on Prevention, Preparedness, Response, Rcovery, Adaptation and Innovation (PPPRAI) in relation to natural disasters, violent conflicts and pandemics shall be integrated or included in the LGU recovery planning workshops planned for 2021 for MILG and LGU personnel.</li> </ul>						
Activity 7 Support to peace process mechanisms and BARMM READi to deal with Covid19 impacts on social cohesion and ongoing and new conflicts  system for Covid19 response and recovery are covery	Covid-19 orientation included in the refresher course training for two Joint Peace and Security Teams conducted (60 members in total)  Ongoint Peace and Security Teams conducted (60 members in total)	\$3,000 3,000 - - - - -	JPN: 00141 75700 71600 72300 72400 72500	\$6,258 4,405 531 749 416 157	208.60%	<ul> <li>Expense still within overall budget for the activity. Excess to be offset from planned 2021 budget.</li> <li>Plans for 2021 include the covid-19 orientation for the MILF-AHJAG, MILF-CCCH, and BIWAB. The training shall also include a refresher course on conflict analysis and mediation within the context of a pandemic. PPEs, hygiene kits, and vitamins shall also be provided for the abovementioned peace mechanisms.</li> </ul>						
Activity 8 Micro-grants/direct support to NGOs/LGUs	Hygiene kits provided for 44 masjids across Maguindanao, Marawi, Zamboanga Peninsula, BaSulTa     Tractor and farming implements procured for turnover to returning IDPs in Patikul, Sulu, to assist in their recovery from insecurity brought about by violent conflict and the pandemic	392 -	JPN: 00141 72200 72300 72500 74700 76100	\$54,208 51,019 1,500 1,290 392 7	108.42%	<ul> <li>Expense still within overall budget for the activity. Excess to be offset from planned 2021 budget.</li> <li>Several more direct support to vulnerable communities planned in 2021. Activity designs are being finalized; procurement of goods underway.</li> </ul>						
	G SUBTOTAL OUTPUT	GMS \$60,752 7 2.1 \$820,153	75100 	<u>\$18,998</u> <u>\$679,938</u>	31.27% 82.90%							

### **EXPECTED OUTPUTS**

**Output 2.2 Safeguarding Human Rights and Protecting Vulnerable Groups** 

### **OUTPUT NARRATIVE**

UNDP is providing technical assistance to the Commission on Human Rights in the development of information, education, and communication (IEC) materials on promoting and protecting rights under the quarantine measures. Local consultants have been engaged to assist / lead the development and production of said IEC materials.

Pı	oject Output Indic	ator/s <sup>7</sup>		Baseline			nnual esult <sup>8</sup>	Annual Target (Annual)	Cumulative Result (from Start Year) Start year: 2020	Cumulative Target (from Start Year) Start year: 2020	End-of-Project Target End year: 2021
2.2 Extent to which the CHR has quality data and information for evidence-based policy making on promoting and protecting rights under quarantine measures (1 = not adequately, 2 = slightly adequate, 3 = moderately adequate, 4 = largely adequate)		2019	TBD	None yet (indicator may have to be revisited)		3	None yet (indicator may have to be revisited)	3	4		
Activity/Sub-Activity Description	Phy Activity Target <sup>9</sup>	Accomplishment for the Year	Status of Activity <sup>10</sup>	Budget Budget Example Code		Expenditure  Expense +  commitment +  advances	Delivery Rate (cumulative expenditure / planned budget) *100	<ul><li>Mentio</li></ul>	Explaining experience and budget deviation exceeds 1070		
2.2 Strengthening the Capa Activity 9 Collection and	city of the Commiss  Locally issued  Anti- Discrimination	sion on Human Righ	ts (CHR) to wo	ork with co	mmunity groups t	to promote and	l protect rig	Budget     Delays e	ransferred to 2021 ncountered due to cl	nanges in the contra	ct modality for
documentation (with infographics & data analytics) on local policy issued on anti-discrimination in the Philippines	policy and data analytics of LGUs in the Philippines mapped and documented	None yet	Not yet started					engagin	g a local consultant		
Activity 10 Augmentation of Know Your Rights Campaign (creation of a series of 8 short videos and 6 long videos on chosen human rights issues	IEC materials on Human Rights issues (specific to Covid-19 pandemic) created	Local consultant contracted to be part of team developing the videos for the KYR campaign	Ongoing	<b>\$9,9</b> (		<b>\$9,899</b> 9,899	99.99%	<ul> <li>For 2022 grants a photogr to prese</li> </ul>	ed budget to be trans I, there is a plan to en nd guidance to upcor aphers to enhance th nt and convey human a multimedia.	ngage a multimedia ning and amateur w eir skills and ideas o	firm to provide riters and n innovative ways

<sup>&</sup>lt;sup>7</sup> Please ensure consistency with ProDoc and AWP indicators.

<sup>&</sup>lt;sup>8</sup> Use traffic light to indicate progress vis-à-vis annual output targets in AWP: Green (Completed), Yellow (Ongoing), Red (Delayed/Not started). Data provided can be qualitative or quantitative based on the nature of the output indicator [UNDP PHL CO Data Clean-up Guidelines].

<sup>&</sup>lt;sup>9</sup> Specify units, e.g., number of trainings, number of participants, number of representations, etc.

<sup>&</sup>lt;sup>10</sup> Use traffic light to indicate progress vis-à-vis timelines assigned for planned activities.

especially affecting citizens during the Covid-19 pandemic)								
		Local consultant		\$25,000	JPN: 00141	<u>\$24,406</u>	•	Unutilized budget to be transferred to 2021 budget
Activity 11 Documentation and publication local stories of vulnerable sectors during the pandemic	Local stories of vulnerable sectors during the pandemic documented and published	contracted to produce the video documentaries capturing local stories of vulnerable sectors during the quarantine period	Ongoing	25,000	71300	24,406	97.62%	
			GMS	\$2,792	75100	\$849	30.41%	
	SUBTOTAL OUTPUT 2.2			\$37,692		<u>\$35,154</u>	93.27%	

### **EXPECTED OUTPUTS**

### Output 3.1 Socioeconomic impact of Covid19 is addressed

#### **OUTPUT NARRATIVE**

Output 3.1 Conduct of meso-, macro, and micro-level socioeconomic impact assessments:

- UNDP has successfully completed the socioeconomic impact assessment (SEIA) in the Bangsamoro region, with results presented by the research teams to UNDP and the Bangsamoro Planning and Development Authority (BPDA). Key informant interviews and focus group discussions had been undertaken with various BARMM ministries and agencies, LGUs, including cooperatives and sectoral organizations in BARMM. Household surveys had also been implemented through the Consortium of Bangsamoro Civil Society (CBCS).
- A Mindanao-wide Socio-Economic Impact Assessment is also in the works with ongoing discussions and planning meetings among UNDP, Mindanao Development Authority, and a team of researchers from the Small Enterprises Research and Development Foundation (SERDEF) in the University of the Philippines. The research team has been contracted and inception process is currently ongoing, in consultation with MinDA and regional offices of government agencies.
- UNDP will be entering into a Responsible Party Agreement with the civil society organization, Philippine Rural Reconstruction Movement, for the conduct of the COVID PULSE SURVEY in seven areas, namely, Bohol, Eastern Samar, Sarangani, Bukidnon, Palawan, and Nueva Ecija. The Covid Pulse Survey is an initiative with the Zero Extreme Poverty (ZEP) Philippine 2030 movement, wherein they developed and launched a Covid-19 pulse survey of poor and vulnerable households on the socioeconomic impacts of Covid-19 on their income and well-being. The COVID-19 pulse survey is delivered through Messenger chatbots to reach the poor and vulnerable households who are likely to have access to Facebook messenger through free data. The survey is community-driven, as such, the community places an integral role in ensuring the voices of the vulnerable groups are recognized and given importance by different stakeholders

Output 3.2 Support to LGUs and civic organizations in the development of innovative approaches to recovery:

• UNDP has launched the #TawidCOVID Innovation Challenge, an innovation challenge aimed at finding, improving, testing, and scaling novel solutions for socioeconomic recovery is already underway.

Among 41 proposals received, four winners have been selected and awarded with funding amounting to \$40,000 each to implement their proposals until April 2021.

		Annual	Annual	Cumulative	Cumulative	End-of-Project
Project Output Indicator/s <sup>11</sup>	Baseline		Target	Result	Target	Target
			(Annual)	(from Start Year)	(from Start Year)	

<sup>&</sup>lt;sup>11</sup> Please ensure consistency with ProDoc and AWP indicators.

				,							,	
							Res	sult <sup>12</sup>		Start year: 2020	Start year: 2020	End year: 2021
3.1 No. of government agencies making use of the reports generated from the socioeconomic impact assessments		2019 0			1 (BPDA, with findings of the SEIA used as reference in the BRRP 2020-2022)		1	1	2	2		
3.2 No. of government agencies or units or civic organizations supported/awarded to develop innovative approaches to recovery		у	2019	0			4	1	4	2	2	
	Ph	ysical Performance			Financial Pe	erformar	nce					
Activity/Sub-Activity Description	Activity Target <sup>13</sup>	Accomplishment for the Year	Status of Activity <sup>14</sup>	Planne Budge		Expen Exper commit adva	nse +	Delivery Rate (cumulative expenditure / planned budget) *100	<ul> <li>Menti</li> </ul>	<b>REM</b> n if expenditure and on bottlenecks and ג n why activity indica	plans to address th	em
3.1 Conduct of meso-, macr	o-, and micro-level	socioeconomic impo	act assessmen	ts								
Activity 12 Socioeconomic impact assessment of Covid19 in BARMM (rapid assessment)	At least 2 assessment reports produced to inform recovery planning	KIIs and FGDs undertaken with various BARMM ministries and agencies, LGUs, including cooperatives and sectoral organizations in BARMM     Household surveys conducted through the Consortium of Bangsamoro Civil Society     BARMM SEIA completed with results presented to UNDP and BPDA	Ongoing	\$ <b>73,</b> ;	250 71300	2	63,055 28,799 34,255 1	86.08%		zed budget to be trans on the BARMM SEIA	_	

<sup>&</sup>lt;sup>12</sup> Use traffic light to indicate progress vis-à-vis annual output targets in AWP: Green (Completed), Yellow (Ongoing), Red (Delayed/Not started). Data provided can be qualitative or quantitative based on the nature of the output indicator [UNDP PHL CO Data Clean-up Guidelines].

<sup>&</sup>lt;sup>13</sup> Specify units, e.g., number of trainings, number of participants, number of representations, etc.

<sup>&</sup>lt;sup>14</sup> Use traffic light to indicate progress vis-à-vis timelines assigned for planned activities.

Activity 13	]	Planning and		\$10,000	JPN: 00141			Unutilized budget to be transferred to 2021 budget
Socioeconomic impact assessment of Covid19 in BARMM (in-depth)		coordination meetings held among UNDP,	Ongoing	10,000	71300		0.00%	
Activity 14 Socioeconomic impact assessment of Covid19 in Mindanao		MinDA and SERDEF Research Team Research team contracted Inception report drafted for review of UNDP	Ongoing	\$ <b>60,000</b> 60,000	JPN: 00141 71300	<b>\$64,627</b> 64,627	107.71%	<ul> <li>Excess realigned from Activity 13</li> <li>Inception report still to be finalized and approved for full blown implementation of the Mindanao SEIA in 2021</li> </ul>
Activity 15 Updating of the Mindanao Development and Peace Framework		None yet	Not yet started	1		-		<ul> <li>Budget transferred to 2021</li> <li>To be implemented following the completion of the SEIAs</li> <li>TORs for hiring of local experts/consultants being drafted</li> </ul>
Activity 16 Covid-19 PULSE Survey (for expansion areas)		Evaluation of     CSO to     undertake the     survey already     completed; RPA     with CSO -     Philippine Rural     Reconstruction     Movement     being prepared	Ongoing	<u>\$64,500</u> 64,500	JPN: 00141 72100		0.00%	<ul> <li>Unutilized budget to be transferred to 2021 budget</li> <li>Signing of responsible party and full blown implementation scheduled in 2021</li> </ul>
Activity 17 MSME Survey		N/A	Cancelled					<ul> <li>The third round of the MSME survey was supposed to be funded under this project (with previous phases supported through other UNDP funds). However, based on the results of the second round, it was determined that a third round will no longer be necessary. Full budget realigned to Activity 2 EMPOWER BARMM.</li> </ul>
3.2 Support to LGUs and civ	ric organizations in	the development of	innovative ap	proaches to r	ecovery			
Activity 18 Development of innovative solutions for a) crowd funding, b) sustainable livelihood and c) participatory governance for the new normal that were developed through LGU-CSO-startup/innovator collaboration	At least 2 LGUs or communities have the capacity to use innovative recovery approaches	• Four (4) #TawidCovid Innovation Challenge winners selected after advertisement and evaluation; each awarded with \$40,000 to implement their winning proposals	Ongoing	\$169,251 9,251 160,000 -	JPN: 00141 71300 71400 72100	\$148,389 28,293  119,466	87.67%	<ul> <li>Unutilized budget to be transferred to 2021 budget</li> <li>The 4 innovation challenge winners, who will be implementing their proposals until March 2021, are as follows:         <ul> <li>A coalition of indigenous peoples (Philippine ICCA Consortium) who proposed a database / inventory of indigenous peoples' assets and domain + digital marketplace for fair trade of IP-produced products.</li> <li>A well-established faith-based NGO (International Care Ministries, a ZEP Lead Convenor) working with the ultra-poor on scaling up community-based savings groups.</li> <li>A social entrepreneur (Bambuhay) with strong track record in working with poor farmers on sustainable bamboo farming, who</li> </ul> </li> </ul>

		<ul> <li>Local consultant hired to coordinate the implementation of the innovation challenge winners</li> </ul>							has discovered a way to produce activated charcoal and is aiming to expand production.  A group of medical & science students (CareGo) who have been working on a prototype data system for tracking the administration of vaccines, including an SMS reminders system for families to take their vaccines on time.
Activity 19 Conduct of experimentation by city governments on a) distributed service delivery solutions; b) digitization of safety net payments; 3) alternative sustainable livelihoods for informal/displaced workers and micro and small enterprises (MSME); and 4) inclusive rural-urban supply chains to support local economic development		Consulting firm engaged to conduct ethnography research on digital financial inclusion	Ongoing	\$30,000 25,856 4,144	JPN: 00141 72100 71300	\$66,600 45,661 20,939	222.00%	•	Expense still within overall budget for the activity. Excess to be offset from planned 2021 budget.  Engaged a firm that will conduct a rapid ethnographic research to understand beneficiary behavior and consumption patterns to inform a robust digital finance ecosystem particularly in the context of the pandemic. The research aims to understand target beneficiaries, consumption patterns, and motivations. The Firm shall also support UNDP in the design of a portfolio of experiments that aim to strengthen the digital financial ecosystem in an inclusive way. This is targeted to be completed in June 2021
	Activity 20 Brand visibility and related expenses			<u>\$1,000</u>	74200	<u>\$907</u>	90.70%	•	Unutilized budget to be transferred to 2021 budget
			GMS	<u>\$32,640</u>	75100	<u>\$2,356</u>	7.22%		
	SUBTOTAL OUTPUT 2.2			<u>\$440,641</u>		<u>\$345.934</u>	78.51%		

PROJECT MANAGEMENT					
		Financial Pe	erformance		
	Planned Budget	Donor and Budget Code	Expenditure  Expense +  commitment +  advances	Delivery Rate (cumulative expenditure / planned budget) *100	<ul> <li>REMARKS</li> <li>Explain if expenditure and budget deviation exceeds 10%</li> <li>Mention bottlenecks and plans to address them</li> <li>Explain why activity indicator targets were not met</li> </ul>
PROJECT MANAGEMENT AND DIRECT PROJECT COSTS	\$59,915 5,315 24,600 20,000 10,000	71400 74500 64300 73100	\$39,914 5,354 20,418 10,626	66.62%	Unutilized budget to be transferred to 2021 budget
GMS	<u>\$4,793</u>	75100	<u>\$3,193</u>	66.62%	

SUBTOTAL PROJECT MANAGEMENT	<u>\$64,708</u>	 <u>\$43,107</u>	66.62%	
GRAND TOTAL	1,363,194	 1,104,133	81.00%	

# D. PARTNERSHIPS

Name of Partner	Type	Description of partnership and how it has contributed to project results or sustainability			
Department of Health and Interagency Task Force on Covid-19	Government agency	Coordination and collaboration for the continued operationalization of the Pintig Lab aimed toward enhancing national government capacities in managing, analyzing, and using data for Covid-19 response and recovery.			
Ministry of Interior and Local Government	Government agency	Coordination/consultation for technical assistance to MILG and LGUs in their recovery/rehabilitation planning			
Bangsamoro Planning and Development Authority	Government agency	Coordination/consultation for technical assistance to the BPDA in the formulation of the Bangsamor Regional Recovery Plan (2020-2022)			
Mindanao Development Authority	Government agency	Coordination/consultation for the conduct of the Mindanao-wide socioeconomic impact assessmen			
Consortium of Bangsamoro Civil Society	Civil Society Organization	Conducted the household surveys in BARMM for the BARMM socioeconomic impact assessment			
Small Enterprises Research and Development Foundation	Civil Society Organization	Team of researchers as consultants for the conduct of the Mindanao-wide socioeconomic impact assessment			
Philippine Rural Reconstruction Movement	Civil Society Organization	CSO to be engaged for the implementation of the Covid Pulse Survey in expansion areas (survey of poor and vulnerable households on the socioeconomic impacts of Covid-19 on their income and wellbeing)			
Zero Extreme Poverty PH 2030	Civil Society Organization	Coordination/consultation in the implementation of the Covid Pulse Survey using the tool (Covid-19 pulse survey) developed by ZEP			
Faith-Based Leaders (MAHIR Foundation, United Imams of the Philippines, and the Regional Darul-Ifta-BARMM)	Civil Society Organization / Government agency	Coordination/collaboration for provision of hygiene kits to 44 masjids across Maguindanao, Marawi Zamboanga, and Island Province			
Kadtabanga Foundation for Peace and Development Advocates, Inc.	Civil Society Organization	Coordination/collaboration for provision of relief assistance to widows/orphans in Peace and Development Communities (PDCs) in MNLF sites in Maguindanao			
Women Insider Mediators – Rapid Action and Mobilization Platform	Civil Society Organization	Coordination/collaboration for provision of relief assistance to displaced indigenous people's communities in South Upi, Maguindanao			
Was South-South and Triangular Cooperation promoted and utilized through the project?	☐ Yes ☑ No				
If yes, briefly explain how. List down countries engaged.	N/A				

# E. INFORMATION, COMMUNICATION, EDUCATION, AND KNOWLEDGE MANAGEMENT

IEC/Knowledge Product Produced in 2020	Туре	Date Published/Produced	Target audience	Link (if available)
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Was the project cited/quoted/featured in	media renorts/articles?			
	Select type.	Click here to enter date.		
	Select type.	Click here to enter date.		

Was the project cited/quoted/featured in media reports/articles?

If yes, please provide link to article/video.

# F. ACTIONS TAKEN REGARDING AUDIT AND/OR SPOT CHECK FINDINGS

Describe actions taken to address the findings from the audit/spot check as applicable.

Audit/Spot Check Recommendation/s	Action Taken	Responsible Person	Implementation Date
None conducted.			Click here to enter date.
			Click here to enter date.

## G. RISK LOG UPDATE

- Assess identified risks and record new risks that may affect project implementation.
- Include risks identified in the Project's Social and Environmental Screening, if any.

No.	Description	Date Identified	Туре	Status	Countermeasures/Management Response (What actions have been taken/will be taken to counter this risk)
1	Possibility of major outbreaks of violence caused by other armed group and other violent extremist groups in the Bangsamoro region	June 2020	Political	No change	<ul> <li>Continued support for capacity enhancement         of Peace/Normalization bodies/mechanisms</li> <li>Regular assessment of peace and security situation and close         coordination with peace and security sector</li> </ul>
2	Differences in political and religious perspectives among project stakeholders leading to difficulties in project implementation	June 2020	Environmental	No change	<ul> <li>Conduct of regular consultation and dialogue initiatives among various stakeholders</li> </ul>
3	Local environment, such as leader (religious, political, civic) attitude and practices, may not be supportive to capacity-development initiatives on dialogue, mediation, conflict resolution and other initiatives on prevention of violent extremism (e.g., common framework for Islamic teaching and preaching)	June 2020	Environmental	No change	<ul> <li>Regular mapping / assessment of peace and conflict dynamics, along with stakeholder positions, interests and needs</li> <li>Conduct of dialogues and consultation initiatives to facilitate consensus building on capacity development interventions for PVE</li> </ul>
4	Mobility restrictions due to COVID-19	July 2020	Environmental	No change	Contingency plans to address potential impacts will be formulated and operationalized when needed

5	Skeletal workforce in BARMM focused on relief and emergency operations, which may affect government commitment or capacity to co-implement identified activities	July 2020	Organizational	No change	<ul> <li>Conduct of regular consultation and dialogue initiatives among various stakeholders</li> </ul>
6	Availability of stakeholders to be part of the KIIs and FGDs for the socioeconomic impact assessment	July 2020	Operational	No change	Schedule meetings and activities ahead of time to ensure availability of stakeholders
7	Limited internet connectivity in BARMM which may affect response rate to SEIA surveys	July 2020	Environmental	No change	Offline survey tool has been developed
8	Resignation of hired technical consultants	November 2020	Operational	Materialized	Replacements have already been hired.

### **H. MONITORING & EVALUATION**

<b>Total Spent on Monitoring in Reporting Year</b>	None	Total spent on Decentralized Evaluations in Reporting Year	None
Guidance: Costs associated with UNDP/project staff,		(Mid Term / Final)	
consultants, project partners, supporting national		Guidance: Costs associated in designing, implementing and	
statistical systems in designing project specific data		disseminating evaluations for specific projects	
collection methodologies (qualitative and			
quantitative), monitoring methods including			
stakeholder surveys and other qualitative methods,			
collection of data, analysis and dissemination of the			
findings to inform a project, either with project			
partners or to fulfill specific UNDP/project			
requirements (preferably the former).			
Is the project's M&E Plan being adequately implemented	⊠ Yes		
using credible data sources and collected according to the	e frequency stated in the	M&E Plan?	□ No

# I. QUALITY OF RESULTS

Please answer when applicable to the project of concern.

**Sustainability:** Do the benefits of the achieved results have potential to last? What does the project plan to do to ensure sustainability?

Yes, the achieved results (including capacity building of the DOH/IATF in data governance/management; capacity building for MILG and LGUs in the recovery and rehabilitation planning; in-kind support to communities such as the procured tractor for returning IDPs to assist in their recovery; socioeconomic impact assessment of BARMM) have the potential to last.

Sustainability of several results are dependent on the longer-term related programmes to be implemented as a result of the interventions and activities conducted by the project.

National Capacity: Did the pro	oject help strengthen national institutions?	Yes, capacities for data governance within the Department of Health/Interagency Task Force for COVID- 19; capacities for post-pandemic/post-disaster recovery/rehabilitation planning for BARMM MILG and LGUs, are among the key areas of intervention supported by the project.				
		☐ Civic engagement in	policy and legislative processes			
Civia Francous anti- Diagram coli		☐ Civic engagement to promote accountability of state institutions				
Civic Engagement: Please select the type of civic engagement promoted [Select all applicable]		☐ Civic engagement for service delivery				
[Select all applicable]	[Select all applicable]		advocacy and/or to raise awareness and promote social norm/behaviour			
		change	c engagement and political participation			
Youth Opportunities: How di	d the project support youth in contributing to	☐ Supported youth eco				
sustainable human developm			gents for community resilience and peacebuilding			
[Select all applicable]	•	☐ Supported the involvement of young people as partners in SDG implementation, monitoring				
		and accountability				
INNOVATION Were innovation initiatives im	plemented in the project?					
What innovative methods	☐ Alternative Finance (including Social In	npact Investment/Pay for	☐ Innovation Camp			
were applied or tested?	Success)		☐ Innovation Lab			
	☐ Behavioural Insights		☐ Micronarratives			
	☐ Blockchain		☐ Mobile-Based Feedback Mechanism			
	☑ Challenge Prizes		☐ Positive Deviance			
	☐ Crowdsourcing		☑ New and Emerging Data (including Big Data)			
	☐ Crowdfunding		☐ Randomized Controlled-Trial/Parallel Testing			
	☐ Foresight		☑ Real-Time Monitoring			
	☐ Games for Social Good		☐ Remote Sensing/Unmanned Aerial Vehicles (UAVs)			
	☐ Hackathon		☐ Other (please specify)			
	☐ Human-Centered Design					

# K. MAINSTREAMING GENDER EQUALITY

Incorporation of gender perspectives in various outputs and activities by giving emphasis on gender-sensitive concerns especially in leadership roles, decision-making processes, capacity-building and protection of women, including the children and elderly

UNDP Gender Marker [link]	GEN1
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# 1. Classification of Gender responsiveness 15

Classification of gender-responsiveness:		A: Project is gender-responsive (15.0-20.0)
Project Implementation, Management, Monitoring and Evaluation (PIMME)		B: Project is gender-sensitive (8.0-14.9)
Select one	Х	C: Project has promising GAD prospects (4.0-7.9)
		<b>D:</b> Gender and development (GAD) is <b>invisible</b> in the proposed project (0-3.9)

### 2. Qualitative description

#### - In Governance Mechanisms

- In the Project Advisory Board meeting held on 8 September 2020, there was nearly equal representation of males and females during the meeting, with 19 males and 17 females. Several key organizations that formed part of the advisory board meeting, such as the Department of Health, Department of Foreign Affairs, National Privacy Commission, National Economic and Development Authority, Commission on Human Rights were represented by women leaders.
- Female leadership within the UNDP team implementing the project is also prominent, with three of the four involved programme teams in UNDP (Institutions and Partnerships, Climate Action, Peace, and Impact Advisory Team) led by women.

### - In Capacity Building and Policy, Planning and Programming

- No specific activities yet targeting women conducted in 2020. However, in 2021, in support of various peace mechanisms in BARMM, there is a planned training exercise for the Bangsamoro Islamic Women Auxiliary Brigade (BIWAB) on Covid-19 preventive measures and refresher course on conflict analysis and mediation within the context of a pandemic. They will also be provided with PPEs, hygiene kits and medicine/vitamins for their use while they continue to undertake their peacekeeping tasks and activities related to Normalization.
- Additionally, the Project is also planning to provide relief assistance in the form of food and hygiene packs to widows and orphans in Peace and Development Communities (PDCs) in MNLF sites in Maguindanao, in partnership with the Kadtabanga Foundation for Peace and Development Advocates, Inc. The aim of which is to provide assistance to widows and orphans in contexts that are vulnerable to violent extremism, with vulnerabilities exacerbated also by the Covid-19 crisis.

### - Women's Empowerment Key Results

• None yet, but in the pipeline for 2021 is a collaboration with the Women Insider Mediators – Rapid Action and Mobilization Platform in their efforts or proposed interventions for displaced indigenous people's communities in South Upi, Maguindanao. The WIM-RAMP is a group of community-based women mediators from Moro and Indigenous Peoples communities in BARMM, comprising members representing their own respective organizations, who have come together to work towards common goals and aspirations, with focus areas for action: (1) implementation of humanitarian response initiatives in conflict areas, (2) advocacies against VAWC, gender-based violence, and child, early, and forced marriage; (3) community-based mediation and early warning and response; and (4) advocacy on prevention of violent extremism/promotion of peaceful engagement.

### 3. Gender issues

No Gender issues identified

1 Violence against women / domestic violence / gender-based violence exacerbated during the Covid-19 pandemic/quarantines

1 The project is working with the Commission on Human Rights to assist in promoting and protecting human rights under the quarantine measures. Specifically, local stories of vulnerable sectors, including victims of domestic violence, will be produced into video documentaries to be shared with the public through the CHR's social media platforms.

<sup>&</sup>lt;sup>15</sup> Scoring based on Box 16 and 17 of the Harmonized Gender and Development Guidelines on Project Development, Implementation, Monitoring, and Evaluation, 2<sup>nd</sup> ed. (download here).

Peace Programme Team Leader

UNDP

4.	2 Disaggre	Widows and orphans in contexts vulnerable compounding problems that have arisen the family, challenges brought about by the jobs/livelihood, medical care, and limitative exacerbate the difficult conditions experied to VE.  gation of data of Beneficiaries/Participa	from the pandemic. As breadwinners of he pandemic – limited access to food, ons to mobilization/transportation – enced by widows in contexts vulnerable	Relief assistance will be provided in collaboration with civil society partners/women's organizations on the ground, who can also assist them through religious counselling and psychosocial support.  Project			
	Project Activities		Number of beneficiaries/participa	ants	Gender disaggregation	Remarks (if any)	
		gs/Consultations/Workshops/ Surveys				, , ,	
	Data still to be collected.						
Prepare	ed by:	_Lissa Custodio Project Manager/Coordinator	Signature:	lfi	Date:	25-Mar-2021 	
Noted I	by:	Chetan Kumar	Signature:	Chetan kw	mav Date:	25-Mar-2021	

# **ANNEX**

# L. SAMPLE RISK LOG UPDATE

#	Issue Log	Risk Category	Likelihood	Impact	Proposed Mitigation Measure	Proposed Risk Response
1.	(list/cluster)	(choose from list)	(1-5)	(1-5, comment)	(list)	(terminate, transfer, mitigate, tolerate)
2.						

# M. Reference: Types of Risks<sup>16</sup>

Environmental	Financial	Organizational	Political	Operational	Regulatory	Strategic	Other
Natural Disasters: storms, flooding, earthquakes	EXTERNAL economic factors: interest rates, exchange rate fluctuation, inflation	Institutional Arrangements	Corruption	Complex Design (size: larger/multi-country project; technical complexity; innovativeness, multiple funding sources)	New unexpected regulations, policies	Partnerships failing to deliver	Other risks that do not fit in any of the other categories
Pollution incidents	INTERNAL:	Institutional/ Execution Capacity	Government Commitment	Project Management	Critical policies or legislation fails to pass or progress in the legislative process	Strategic Vision, Planning and Communication	Might refer to socioeconomic factors such as: population pressures; encroachment – illegal invasions; poaching/illegal hunting or fishing
Social and Cultural	Co-financing difficulties	Implementation arrangements	Political Will	Human Error/Incompetence		Leadership and Management	
Security/Safety	Use of financing mechanisms	Country Office Capacity (specific elements limiting CO capacity)	Political Instability	Infrastructure Failure		Programme Alignment	
Economic	Funding (Financial Resources)	Governance	Change in Government	Safety being compromised		Competition	

<sup>&</sup>lt;sup>16</sup> UNDP Programme and Operations Policies and Procedures (POPP)

Reserve Adequacy	Culture, Code of Conduct and Ethics	Armed Conflict and Instability	Poor monitoring and evaluation	Stakeholder Relations	
Currency	Accountability and Compensation	Adverse Public opinion/media intervention	Delivery	Reputation	
Receivables	Succession Planning and Talent Management		Programme Management	UN Coordination	
Accounting/Financial Reporting	Human resources Processes and Procedures		Process Efficiency	UN Reform	
Budget Allocation and Management			Internal Controls		
Cash Management/Reconciliation			Internal and External Fraud		
Pricing/Cost Recovery			Compliance and Legal		
			Procurement		
			Technology		
			Physical Assets		